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# GOVERNMENT SERVICES



# PROJECT #23

## COVID Pay for Essential Kent County Civilian Workers



### Identify the need for the proposed project

The essential civilian staff at the Kent County jail worked throughout the Covid pandemic without the same Covid pay initiatives that were given to deputized staff members.

### Brief Description

The civilian staff deserves the same considerations as the deputized staff since the civilian staff also worked through the highly stressful Covid pandemic. The civilian staff put themselves at risk by coming into the facility also. The civilian staff continued to do their jobs to the best of their abilities with all the changes and unique challenges that the Covid pandemic brought to the workplace. Please consider giving Covid pay to the civilian staff for their hard work and dedication during that very trying time period.

### Long-Term Benefit

The dissemination of Covid Pay to Civilian staff will help to foster a better relationship by showing that the civilian staff's hard work is recognized as it is with the deputized staff.

### Intended Beneficiary

Civilian Staff at the Kent County Jail - Specifically the Processing Office staff, but also including other civilian staff.

### Estimated Cost

n/a

### Project Management Experience

n/a

### Federal Funds Experience

n/a

### Studies on Impact

n/a

### Supporting Documentation

[Letter of Support](#)

### Project Cost

**Minimum Cost:** \$20,000

**Maximum Cost:** \$20,000

**ARPA Request:** \$18,199

### Submitter Info

**Name:** Lanette Yonkers

**Organization:** Kent County Jail

### Project Overview

**Funding Group:** Economic Innovation and Workforce Development

**Project Theme:**

Government Services

**Project Status:** New Project

**Matching Funds:** No

**Eligibility:** 

**Sustainability:** 

**Feasibility:** 

**Impact:** 

### Source of Funding

n/a

### Partnership

n/a

### Guidehouse Ranking Notes

 **Eligibility**

 **Sustainability**

 **Feasibility**

*Eligible under premium pay*

*Limited payment for past work*

# PROJECT #83

## Pay increases for Kent County employees who worked during COVID pandemic



### Identify the need for the proposed project

Pay raises for Kent County Employees during COVID

### Brief Description

There are employees who have been presented during the very beginning of the pandemic who have showed up to make sure their department or agency would be open/available to the community during this unpredictable time. These employees should not only get a pay raise but a bonus as well for putting their lives on the line to service others.

### Long-Term Benefit

There are employees who have been presented during the very beginning of the pandemic who have showed up to make sure their department or agency would be open/available to the community during this unpredictable time. These employees should not only get a pay raise but a bonus as well for putting their lives on the line to service others.

### Intended Beneficiary

This would show employees that they are valued and that they did make a difference while helping others during this very difficult time.

### Estimated Cost

The remaining funding of the ARPA or a large portion of it

### Project Management Experience

Very experience

### Federal Funds Experience

Very experience

### Studies on Impact

Not for sure if any research studies have been taken but other counties have already submitted this proposal and have been approved

### Project Cost

**Minimum Cost:** n/a

**Maximum Cost:** n/a

### Submitter Info

**Name:** n/a

**Organization:** n/a

### Project Overview

**Funding Group:** Improving Government Operations

**Project Theme:** Government Services

**Project Status:** New Project

**Matching Funds:** No

**Eligibility:**

**Sustainability:**

**Feasibility:**

**Impact:**

### Source of Funding

n/a

### Partnership

n/a

### Guidehouse Ranking Notes

**Eligibility**

**Sustainability**

**Feasibility**

*Eligible under premium pay*

*Not a continuous project*

# PROJECT #95

## Premium payments to Retain Direct Support Professionals



### Identify the need for the proposed project

Our service industry supporting people with intellectual and developmental disabilities (IDD) in the community has been in a staffing crisis for decades, primarily due to low Medicaid reimbursement rates resulting in low wages. The pandemic pushed the crisis into a staffing emergency with our organizations experiencing 20-30% position vacancy rates. Local restaurants and stores have responded to staffing crises by limiting hours of operation. Unlike these businesses, as providers of round-the-clock care, we are not able to even decrease the time we provide services. As a result, many of our employees work very long hours (overtime rates of 15-25%) while caring for our most vulnerable citizens. According to United States Bureau of Labor statistics projection of needs through 2028, the direct support professional workforce demand will be over 1.3 million, eclipsing the much-publicized shortages in other workforces such as food preparation (640,000) and registered nurses (371,000). This systemic failure of Medicaid rates to keep pace to support living wages for direct support professionals has resulted in Kent County specialized residential providers needing to make some very difficult decisions these past few years: Closing homes Discharging individuals who require more staff support than is available Limiting who is served to those requiring less staff support, and Implementing other measures to continue serving people in need with 20-30% fewer employees. In turn, these measures have created their own set of untenable choices for family caregivers: struggling to provide 24/7 care to their adult family member, or watching their loved one idle for days in an emergency room while waiting for a placement, or losing touch with their loved one because the only available placement is hours away, or knowing their loved one is homeless.

### Project Cost

**Minimum Cost:** \$4,000,000

**Maximum Cost:** \$4,000,000

**ARPA Request:** \$4,000,000

### Submitter Info

**Name:** Jacquelyn Johnson

**Organization:** Thresholds Inc

### Project Overview

**Funding Group:** Economic Innovation and Workforce Development

**Project Theme:** New theme?

**Project Status:** New Project

**Matching Funds:** 0-25%

**Eligibility:** 

**Sustainability:** 

**Feasibility:** 

**Impact:** 

### Brief Description

This project would provide premium pay for our Essential Workers (Direct Care Professionals) to attract, recruit and retain them.

### Long-Term Benefit

As Medicaid rates for services fall below costs, providers cannot pay competitive wages. This systemic failure has created a Direct Care staffing crisis. Premium pay could delay the resulting closure of services by helping retain and recruit Direct Care employees while efforts for higher reimbursement continue at the state level. Buying time also creates a window of opportunity for longer-term program adaptation and innovation.

### Intended Beneficiary

Current and new Direct Support Professionals working in Adult Foster Care homes in Kent County and the People with Intellectual and Developmental Disabilities living in specialized licensed residential homes in Kent County. By supporting the frontline workers with premium pay incentives, we are more apt to keep existing staff and hire new staff due to the financial rewards they would receive. Persons served will experience a better quality of life with consistency and longevity of staff.

### Estimated Cost

\$3,456,000- \$4,000,000 total for all three agencies combined

### Other Funding Source

*(Listed in main description)*

### Partnership

MOKA, Spectrum Community Services, and Thresholds Inc



## Project Cost

**Minimum Cost:** \$4,000,000

**Maximum Cost:** \$4,000,000

**ARPA Request:** \$4,000,000

## Submitter Info

**Name:** Jacquelyn Johnson

**Organization:** Thresholds Inc

## Project Overview

**Funding Group:** Economic Innovation and Workforce Development

**Project Theme:** New theme?

**Project Status:** New Project

**Matching Funds:** 0-25%

**Eligibility:** 

**Sustainability:** 

**Feasibility:** 

**Impact:** 

## Other Funding Source

(Listed in main description)

## Partnership

MOKA, Spectrum Community Services, and Thresholds Inc

## \*Source of Funding

Currently the State legislature provides premium pay via appropriation, and this is built into next year's state budget. Network180 is also providing additional retention and recruitment payments this fiscal year (through 9/30/2022), but there are no guarantees of it continuing. Despite the premium pay, our industry continues to be underfunded due to low Medicaid reimbursement rates. As a result, we are not competitive in wages with other entry level industries that require significantly less skill.

## Project Management Experience

Currently the State legislature provides premium pay via appropriation, and this is built into next year's state budget. Network180 is also providing additional retention and recruitment payments this fiscal year (through 9/30/2022), but there are no guarantees of it continuing. Despite the premium pay, our industry continues to be underfunded due to low Medicaid reimbursement rates. As a result, we are not competitive in wages with other entry level industries that require significantly less skill.

## Federal Funds Experience

All three nonprofits are contracted service providers for Network180, serving a Medicaid population. We also receive Social Security and Medicare funding. We are familiar with billing codes for all services we provide and are able to provide the services according to the guidelines set by the federal government. We have experience billing electronically to the payor and have a compliance system in place to monitor billings for accuracy. Each of our organizations has over 40 years of experience managing federal funds.

## Studies on Impact

Yes. [https://leadingage.org/sites/default/files/Workforce%20Vision%20Paper\\_FINAL.pdf](https://leadingage.org/sites/default/files/Workforce%20Vision%20Paper_FINAL.pdf)

Workforce Vision Paper\_FINAL.pdf ([leadingage.org](https://leadingage.org))

## Supporting Documentation

- [1. Making Care Work Pay Report](#)
- [2. Workforce Survey Report](#)
- [3. Direct Support Workforce Crisis Report](#)

## Guidehouse Ranking Notes



Eligibility



Sustainability



Feasibility

Premium pay is eligible



# PROJECT #101

## Cannon Township - Resident Engagement & Technology Upgrade



### Project Cost

**Minimum Cost:** \$300,000

**Maximum Cost:** \$300,000

**ARPA Request:** \$150,000

### Submitter Info

**Name:** Joe Gavan

**Organization:** Cannon Township

### Project Overview

**Funding Group:** Improving Government Operations

**Project Theme:** Government Services

**Project Status:** New Project

**Matching Funds:** 26-50%

**Eligibility:** 

**Sustainability:** 

**Feasibility:** 

**Impact:** 

### Source of Funding

The Township will provide matching or supplemental funds to complete the project.

### Partnership

n/a

### Identify the need for the proposed project

As a result of the pandemic, it became abundantly clear that Cannon Township needed to significantly improve the ways in which it engages resident. Virtual meetings were nearly impossible to conduct given our antiquated equipment. Additionally, Cannon's boardroom and technology are woefully out of date. Residents who attend meetings struggle to hear board members (current acoustics are horrendous), and the boardroom suffers with ancient audio-visual equipment. Finally, as a strategy for engaging more resident participation, the Township intends to stream all of its meetings. Our goal is to provide easy access to everyone who has an interest in monitoring the business of the Township. Transparency is the name of the game and technology is the key to achieving this objective.

### Brief Description

This project entails upgrading boardroom functionality, technology, audio-visual equipment and streaming capabilities. The primary purpose is to provide an enhanced and expanded experience for residents. Secondly, as the space is made available for community use, these upgrades are intended to improve the overall customer experience.

### Long-Term Benefit

These improvements will enable the Township to engage a much larger audience in the democratic process of local government. Viewing meetings virtually will become an option for every meeting. The upgrades are expected to be immediately impactful and long lasting.

### Intended Beneficiary

The residents of Cannon Township will be the primarily beneficiaries. Governance of the Township will benefit from greater input from those served by their elected officials.

### Estimated Cost

\$300,000.00

### Project Management Experience

Cannon Township is a governmental unit within Kent County and has significant experience managing township-wide projects and collaborating with other regional units of government, included the county (e.g., partnering in the purchase of additional land to expand Townsend Park)

### Federal Funds Experience

As a local unit of government, any federal funding we would manage would come through the state or county.



## Studies on Impact

It's assumed that, based on the unprecedented challenges presented by the pandemic, research has or will confirm the need for safe alternatives to in-person meetings. Based on anecdotal observation, Cannon Township feels it is imperative to offer opportunities for public engagement that extend beyond in-person meetings. The proposed improvements in technology and streaming capabilities will enable residents to engage on their own terms, in an environment they deem most appropriate for their health and wellbeing.

## Project Cost

**Minimum Cost:** \$300,000

**Maximum Cost:** \$300,000

**ARPA Request:** \$150,000

## Submitter Info

**Name:** Joe Gavan

**Organization:** Cannon Township

## Project Overview

**Funding Group:** Improving Government Operations

**Project Theme:** Government Services

**Project Status:** New Project

**Matching Funds:** 26-50%

**Eligibility:** 

**Sustainability:** 

**Feasibility:** 

**Impact:** 

## Source of Funding

The Township will provide matching or supplemental funds to complete the project.

## Partnership

n/a

## Guidehouse Ranking Notes

 **Eligibility**

 **Sustainability**

 **Feasibility**

*Technology infrastructure is eligible for governments to increase public access (reference Final Rule p. 188-189)*



# PROJECT #125

## Improvements to City/County Building HVAC Phase 2

### Identify the need for the proposed project

This project has been in the City's five year capital plan.

### Brief Description

The existing HVAC is original to the facility from 1968 and typically this type of HVAC system has if expectancy of 25-30 years. Due to a detailed preventative maintenance program this system has operated well beyond industry standards. Engineers recommend phased replacement of the City / County centralized HVAC system prior to failure. This project will provide long term operation for the complex while increasing energy efficiency and tenant comfort within the facility. Existing asset is beyond its useful life. Equipment failure could result in loss of facility operations.

### Long-Term Benefit

Extend the useful life of the current Government Center complex including increasing energy efficiency and tenant comfort within the facility.

### Intended Beneficiary

The City of Grand Rapids and Kent County operations

### Estimated Cost

\$10,500,000.00

### Project Management Experience

The City of Grand Rapids has had lot of experience running large scale facilities projects. The most recent was the Phase I of the HVAC improvements.

### Federal Funds Experience

They City receives federal funds for programs like CDBG and ESG. Over the last two years the City also received CARES and ARPA grants as well.

### Studies on Impact

No

### Project Cost

**Minimum Cost:** \$10,500,000

**Maximum Cost:** \$10,500,000

### Submitter Info

**Name:** Steve Prins

**Organization:** City of Grand Rapids

### Project Overview

**Funding Group:** Improving Government Operations

**Project Theme:** Government Services

**Project Status:** New Project

**Matching Funds:** No

**Eligibility:** 

**Sustainability:** 

**Feasibility:** 

**Impact:** 

### Source of Funding

n/a

### Partnership

Kent County

### Guidehouse Ranking Notes



**Eligibility**



**Sustainability**



**Feasibility**

*Eligible under public health and under revenue replacement. Additional information is needed.*



# PROJECT #143

## Fiber Optic Communications to Critical City Infrastructure



### Project Cost

**Minimum Cost:** \$4,000,000

**Maximum Cost:** \$4,000,000

**ARPA Request:** \$4,000,000

### Submitter Info

**Name:** Mike Grenier

**Organization:** City of Grand Rapids

### Project Overview

**Funding Group:** Infrastructure

**Project Theme:**

Government Services

**Project Status:** Expanded Project

**Matching Funds:** No

**Eligibility:**



**Sustainability:**



**Feasibility:**



**Impact:**



### Source of Funding

n/a

### Partnership

n/a

### Identify the need for the proposed project

The City of Grand Rapids has several of its facilities and critical infrastructure interconnected via a fiber optic network. However, we still have multiple critical operations that could benefit with fiber optic connectivity. These facilities include both water and wastewater station that are part of our regional utilities serving the communities of Ada Township, Caledonia Township, Cascade, East Grand Rapids, Gaines Township, Grand Rapids, Grand Rapids – Wyoming, Grand Rapids Township, Kentwood, Ottawa County, Tallmadge Township, Walker and Wright Township. Improving the communications to these community assets will improve the overall workings of this regional utility. Other facilities that are included as part of this project include three Fire Stations, traffic control communications and some of our park facilities to provide hot spot location in some of our disadvantaged neighborhoods.

### Brief Description

Install overhead and underground fiber optic communications to critical water towers/tanks, wastewater lift stations, fire stations, traffic signals and parks The estimated cost for this fiber optic buildout project is \$4,000,000.

### Long-Term Benefit

multiple critical operations that could benefit with fiber optic connectivity. These facilities include both water and wastewater station that are part of our regional utilities serving the communities of Ada Township, Caledonia Township, Cascade, East Grand Rapids, Gaines Township, Grand Rapids, Grand Rapids – Wyoming, Grand Rapids Township, Kentwood, Ottawa County, Tallmadge Township, Walker and Wright Township. Improving the communications to these community assets will improve the overall wor

### Intended Beneficiary

Utility system users, GR Fire, Traffic Signals and Parks users.

### Estimated Cost

\$4,000,000.00

### Project Management Experience

The City of Grand Rapids has deep experience managing large projects.

### Federal Funds Experience

The City of Grand Rapids has deep experience working with federal funds.

### Studies on Impact

This is an expansion of existing technology.

### Guidehouse Ranking Notes



**Eligibility**



**Sustainability**



**Feasibility**

*Broadband expansion is eligible.*

# PROJECT #50

## David's House Expansion



### Project Cost

**Minimum Cost:** \$4,000,000

**Maximum Cost:** \$4,000,000

**ARPA Request:** \$3,000,000

### Submitter Info

**Name:** Casey Kuperus

**Organization:**

David's House Ministries

### Project Overview

**Funding Group:** Community Health

**Project Theme:**

Government Services

**Project Status:** Expanded Project

**Matching Funds:** No

**Eligibility:**



**Sustainability:**



**Feasibility:**



**Impact:**



### Source of Funding

No

### Partnership

Network 180 is responsible for funding the care needs of those we serve. Not sure if that qualifies

### Identify the need for the proposed project

It is well known, that within our county (and state-wide) the need is great for additional licensed Adult Foster Care homes for adults with developmental and intellectual disabilities. David's House Ministries has served in this space for 35 years, and currently maintains a waiting list of over 100 families who are looking for a licensed and quality home for their adult child. Over the past 4 years, we have expanded from 4 homes serving 37 residents, to 8 homes now serving 61 residents in Kent County.

### Brief Description

David's House Ministries currently owns 7 acres of land in Wyoming, MI with 6 licensed Adult Foster Care (AFC) with Specialized Residential Certifications on this property. We also own two additional 6 bed AFC homes in two neighborhoods in Grandville. Currently, David's House has room to add two additional 6-bed homes and 1 3-bed home on our Wyoming property. The two 6 bed homes would be new construction and the 3 bed home would be a conversion of an existing 3-bedroom apartment that is vacant. We also have a need to add a community event building for our residents. As we have expanded over the years, we have a growing need for additional event space for resident activities. This space would also be made available for other community non-profits as well that we have partnered with in the past. This project would be estimated to cost \$4 million. We are requesting \$3 million for this project and are on track to quickly raise the additional \$1 million through our current foundation and donor relationships.

### Long-Term Benefit

This project would provide a home for an additional 15 adults with developmental/intellectual disabilities. As a Medicaid funded provider, there is no cost to these individuals to live in these homes. It would also provide an estimated 25-30 new direct care positions as well, bringing more employment opportunities to Wyoming. The new community center would directly impact the 76 residents of David's House, as well bring partnership opportunities with other area nonprofits.

### Intended Beneficiary

Kent County adults with developmental/intellectual disabilities in need of 24 hour care and a home

### Estimated Cost

\$4 million

### Project Management Experience

David's House currently contracts with 6 county CMH's throughout the state, managing over \$2 million in annual funding from these entities. We have also recently completed an \$800,000 build of a new home here on our Wyoming property.

### Federal Funds Experience

We received approximately \$200,000 in CARES act funding in the last two years, as well as \$650,000 in Paycheck Protection Plan money that was successfully utilized without repayment. The CARES act funding was successfully utilized and passed the audit with no need to return any of the funding.



### Studies on Impact

Not specifically, though the last US Census date for our county indicates 8% of the population falls into a disability category. Also, the KISD serves at a minimum of 15,000 individuals with disabilities from kindergarten through age 26.

### Supporting Documentation

- 1. [Additional Information](#)
- 2. [Picture #1](#)
- 3. [Picture #2](#)

### Project Cost

**Minimum Cost:** \$4,000,000  
**Maximum Cost:** \$4,000,000  
**ARPA Request:** \$3,000,000

### Submitter Info

**Name:** Casey Kuperus  
**Organization:**  
 David's House Ministries

### Project Overview

**Funding Group:** Community Health  
**Project Theme:**  
 Government Services  
**Project Status:** Expanded Project  
**Matching Funds:** No

**Eligibility:**

**Sustainability:**

**Feasibility:**

**Impact:**

### Source of Funding

No

### Partnership

Network 180 is responsible for funding the care needs of those we serve. Not sure if that qualifies

### Guidehouse Ranking Notes



**Eligibility**

*Behavioral health services are eligible*



**Sustainability**

*One time expense for construction. Also have a foundation and donor relationships*



**Feasibility**



# PROJECT #127

## Government Center Electric Substation Replacement

### Identify the need for the proposed project

Life cycle replacement of the existing equipment at this building is required to maintain building operations.

### Brief Description

This project will replace the entire electrical system feeding the city / county complex. (Kent County is responsible for additional funding)

### Long-Term Benefit

Extend the life of the City and County assets

### Intended Beneficiary

City of Grand Rapids and Kent County

### Estimated Cost

\$3,125,000.00

### Project Management Experience

Yes the City has done large project including the phase I of the HVAC system and the Government Center complex. The City also has other county wide projects in the regional water and sewer system including the biodigester project and many improvements to the transmission mains from the filtration plant as well as large scale projects at the filtration plant.

### Federal Funds Experience

Yes, the City receives annual funds for programs like ESG and CDBG. The City also has received CARES and ARPA allocations over the last two years.

### Studies on Impact

No

### Project Cost

**Minimum Cost:** \$3,125,000

**Maximum Cost:** \$3,125,000

### Submitter Info

**Name:** Steve Prins

**Organization:** City of Grand Rapids

### Project Overview

**Funding Group:** Improving Government Operations

**Project Theme:** Government Services

**Project Status:** New Project

**Matching Funds:** No

**Eligibility:** 

**Sustainability:** 

**Feasibility:** 

**Impact:** 

### Source of Funding

n/a

### Partnership

Kent County

### Guidehouse Ranking Notes

 **Eligibility**

 **Sustainability**

 **Feasibility**

*Eligible under revenue replacement as a government service. Additional information is needed.*

# PROJECT #48

## From Foster Care to Safe, Stable, Permanent Homes



### Identify the need for the proposed project

In the most recent fiscal year, there were 934 Kent County children in foster care. CASA (Court Appointed Special Advocates) of Kent County was able to serve 172, or 18%, of those children by providing them with a volunteer advocate. CASA's goal is to serve 25-35% or more of the children in foster care each year, but to do so requires additional funding.

### Brief Description

Over the next three years, CASA of Kent County would like to hire additional staff to raise awareness in the community, recruit additional volunteers, and raise additional sustaining funds all with the goal of serving a greater percentage of children in foster care. With the overwhelming turnover in foster care caseworkers (some children have 6 workers over the lifetime of their court case), the CASA volunteer is often the one person on the child's case from start to finish. Having one supportive, consistent adult makes it more likely that a child will receive necessary services, do well in school, feel hopeful, and ultimately find a safe and stable permanent home. In fact, children with a CASA volunteer are more likely to be reunified with a parent than those who do not have a CASA. Preserving families is truly what is best for children. If reunification with parents does not happen, CASA advocates for the best interest of the child, whether that is adoption, guardianship or some other arrangement. Regardless, the CASA does not leave the child until the court closes the child's case and the child has found a home.

### Long-Term Benefit

Caring well for the most vulnerable children in our community, providing services for their parents, and breaking the cycle of generational abuse will transform the lives of not only these families but the entire community for years to come.

### Intended Beneficiary

Children who have experienced abuse and neglect and their families.

### Estimated Cost

100,000 a year for three years

### Project Management Experience

Our organization has 30 years experience carrying out our mission.

### Federal Funds Experience

The organization has received federal funds before, but I as the new Executive Director have no experience with the extensive documentation that was required by the previous funds we had through the Victim's of Crime Act. Before accepting this funding, I would want to know what the reporting requirements are to make sure that we can meet them.

### Project Cost

**Minimum Cost:** \$300,000

**Maximum Cost:** \$1,800,000

**ARPA Request:** \$300,000

### Submitter Info

**Name:** Stephanie L Sheler

**Organization:** CASA of Kent County

### Project Overview

**Funding Group:** Community Health

**Project Theme:**

Government Services

**Project Status:** Expanded Project

**Matching Funds:** 51-75%

**Eligibility:**



**Sustainability:**



**Feasibility:**



**Impact:**



### Source of Funding

\$185,000 yearly in court funding,  
50,00-100,000 yearly in  
grant/foundation funding, \$350,000  
from donors

### Partnership

We partner with the five private foster care agencies in Kent County: Wellspring Lutheran, Samaritas, Bethany, Catholic Charities and D.A. Blodgett - St. John's.





## Studies on Impact

Yes, National CASA compiles extensive research regarding the effectiveness of the CASA program. That evidence can be found here: <https://nationalcasagal.org/our-impact/research-and-effectiveness/>. The research demonstrates that children with a CASA have fewer out of home placements, receive more services, have higher psychological wellbeing, are more likely to achieve permanency, perform better academically and behaviorally in school, and have significantly higher levels of hope.

## Supporting Documentation

[Letter of Support](#)

## Project Cost

**Minimum Cost:** \$300,000

**Maximum Cost:** \$1,800,000

**ARPA Request:** \$300,000

## Submitter Info

**Name:** Stephanie L Sheler

**Organization:** CASA of Kent County

## Project Overview

**Funding Group:** Community Health

**Project Theme:**

Government Services

**Project Status:** Expanded Project

**Matching Funds:** 51-75%

**Eligibility:** 

**Sustainability:** 

**Feasibility:** 

**Impact:** 

## Source of Funding

\$185,000 yearly in court funding,  
50,00-100,000 yearly in  
grant/foundation funding, \$350,000  
from donors


## Partnership

We partner with the five private foster care agencies in Kent County: Wellspring Lutheran, Samaritas, Bethany, Catholic Charities and D.A. Blodgett - St. John's.

## Guidehouse Ranking Notes

 **Eligibility**

*Services for foster youth is eligible*

 **Sustainability**

*Lacking guaranteed funding after 2026 though partners were identified*

 **Feasibility**



# PROJECT #87

## Properly fund and staff the Kent County Correctional Facility

### Identify the need for the proposed project

The need was identified by the chronic short staffing within the correctional facility and the constant mandated (forced) overtime of the deputies working within the facility

### Brief Description

Use ARP funds to hire more deputies. Use ARP funds to incentivize retention of current deputies. Use ARP funds to incentivize voluntary overtime staffing (offer double time to those willing to work). Use ARP funds to eliminate the current two tiered pay scale system which discriminates among employees and does not treat deputies with equity. Use ARP funds to create a contract with the KCSDA that will attract desirable candidates for hire and draw talented, motivated individuals to apply for positions within the correctional facility. Use ARP funds to distribute retention bonuses to deputies to thank them for their hard work, working weekends and holidays and being mandated constantly.

### Long-Term Benefit

The long term benefit would be a safer and more secure correctional facility, which would not only benefit the deputies who work there but also the inmates from our community who are lodged there.

### Intended Beneficiary

The deputies and staff of the KCCF

### Estimated Cost

2000000

### Project Management Experience

The sheriffs department is very familiar with large projects.

### Federal Funds Experience

The department is also well acquainted with federal funding.

### Studies on Impact

The NIJ (National institute of Justice) did an analysis in 2019 of the methods and costs associated with maintaining staffing and training in correctional facilities throughout the country given the current challenges and presented their findings. In their findings, both recruitment and retention were instrumental in retaining and hiring quality employees.

### Project Cost

**Minimum Cost:** \$2,000,000

**Maximum Cost:** \$2,000,000

**ARPA Request:** \$2,000,000

### Submitter Info

**Name:** Nathan Kauffman

**Organization:** KCDSA

### Project Overview

**Funding Group:** Improving Government Operations

**Project Theme:**

Government Services

**Project Status:** Existing Project

**Matching Funds:** No

**Eligibility:** 

**Sustainability:** 

**Feasibility:** 

**Impact:** 

### Source of Funding

n/a

### Partnership

n/a

### Guidehouse Ranking Notes

 **Eligibility**

 **Sustainability**

 **Feasibility**

*Current staff retention eligible through premium pay. New staff hiring eligible through revenue replacement.*

*One time staff retention bonuses have long term retention risks.*



# PROJECT #309

## Provide More Benefits to Kent County Employees

### Identify the need for the proposed project

Employees are not receiving any additional compensation for their work despite the additional stressor and minimized the economical cost such as the increased cost of living.

### Brief Description

There is an increase of cost of living anywhere from 10 - 50%. This includes housing, utilities transportation expenses, and every day means. At minimum the county should provide a 10% increase in wages to all employees and/or a dollar amount increase across the board.

### Long-Term Benefit

With compensating your employees you are incentivizing quality work, better customer service, and dedicated workforce. This will help the county and the community.

### Intended Beneficiary

County of Kent Employees

### Estimated Cost

10 % more on what the county is paying for wages and / or exemplified by a specific dollar amount.

### Project Management Experience

This is a suggestion to benefit employees of County of Kent.

### Federal Funds Experience

This is a suggestion to benefit employees of County of Kent.

### Studies on Impact

<https://www.forbes.com/sites/forbesbooksauthors/2019/09/12/the-impact-of-wages-on-employee-productivity/?sh=20e7e98260cf>

### Project Cost

**Minimum Cost:** -

**Maximum Cost:** -

### Submitter Info

**Name:** Jennifer Smith

**Organization:** n/a

### Project Overview

**Funding Group:** Quality of Life

**Project Theme:**

Government Services

**Project Status:** New Project

**Matching Funds:** No

**Eligibility:** 

**Sustainability:** 

**Feasibility:** 

**Impact:** 

### Source of Funding

n/a

### Partnership

n/a

### Guidehouse Ranking Notes

 **Eligibility**

*Eligible under premium pay. If it was a permanent raise, under revenue replacement.*

 **Sustainability**

*Unclear if this is a permanent raise or a time limited bonus.*

 **Feasibility**

# PROJECT #4

## Adult Foster Care Provider Funding



### Identify the need for the proposed project

We have been providing care in Kent County for 40 years

### Brief Description

The Government pays rent to licensed facilities to care for, provide room and board for, care for, and 24 hour staff on property, etc to the indigent mentally ill, developmentally disabled, and physically disabled. Between the state and the federal government they pay \$956.50 per month for an indigent person's rent. That is \$1.29 per hour on a 31 day month. Homes are closing left and right and no one will take a client that is indigent anymore without extra services that pay extra funding so they can pay staff. There are too many homes not running properly. The fact that the State of Michigan has forced the Background checks to be paid by the provider, of potential staffers, at a rate of \$64.25 is outrageous, especially after these people apply and then quit a week within or the day after their background checks. We are getting run underground, we have not had anytime off even before covid. We have been overtaxed with so much more burden of work since covid that this industry is failing it's providers. There are people in this state who have nothing, and can't afford anything - even the damage they do to a provider's home from the complications of their diagnosis. Help the providers help the people by reducing the costs.

### Long-Term Benefit

Maybe make the provider directly connected with the state and remove all of the middle men. Nursing homes charge medicaid \$440 per day. Why do we only get \$30.79? Helping to support these people will give better quality jobs to those serving these people, and better quality homes. Getting rid of the middle men will save billions. Give it to the provider who hasn't given up, but are now.

### Intended Beneficiary

The Providers who serve the MI, DD, and physically handicapped of this community, and the clients that the provider serves, and the homes the provider owns and pays for and repairs that houses these folks.

### Estimated Cost

\$8,704,800 per year for \$15/hour for 24 hour period for 65 residents

### Project Management Experience

None.

### Federal Funds Experience

We get funding from the federal government and state government to care for the indigent.

### Studies on Impact

Yes, ask every provider in the state who gets together continually to complain about their suffering. Honestly, no. No one has ever cared. Please do the study, anonymously so they are not afraid to answer.

### Project Cost

**Minimum Cost:** \$8,704,800

**Maximum Cost:** \$8,704,800

### Submitter Info

**Name:** Jessica Adams

**Organization:** n/a

### Project Overview

**Funding Group:** Community Health

**Project Theme:**

Government Services

**Project Status:** Existing Project

**Matching Funds:** 0-25%

**Eligibility:**



**Sustainability:**



**Feasibility:**



**Impact:**



### Source of Funding

We would like you to help us contact the state and change our industry. Please. Everyone, provider and client, are suffering. This is a travesty.

### Partnership

n/a

### Guidehouse Ranking Notes

 **Eligibility**

*Eligible under non-profit support*

 **Sustainability**

*Does not include a funding plan or fund availability after expending all the ARPA dollars.*

 **Feasibility**

*Risk to 2026 completion*

# PROJECT #135

## UV System Energy Savings Improvements



### Project Cost

**Minimum Cost:** \$5,500,000

**Maximum Cost:** \$5,500,000

**ARPA Request:** \$5,500,000

### Submitter Info

**Name:** Mike Grenier

**Organization:** City of Grand Rapids

### Project Overview

**Funding Group:** Improving Government Operations

**Project Theme:** Government Services

**Project Status:** New Project

**Matching Funds:** No

**Eligibility:** 

**Sustainability:** 

**Feasibility:** 

**Impact:** 

### Source of Funding

n/a

### Partnership

n/a

### Identify the need for the proposed project

The Ultraviolet Light Disinfection System (UV) is past its useful life and will need to be replaced. Upgrading this system to new technology will result in an estimated 53% decrease in electrical use resulting in approximately \$175,000 in cost reduction annually. UV is a chemical free method of disinfecting the final effluent from the City of Grand Rapids, Water Resource Recovery Facility before its released back into the Grand River.

### Brief Description

The Ultraviolet Light Disinfection System (UV) is past its useful life and will need to be replaced. Upgrading this system to new technology will result in an estimated 53% decrease in electrical use resulting in approximately \$175,000 in cost reduction annually. UV is a chemical free method of disinfecting the final effluent from the City of Grand Rapids, Water Resource Recovery Facility before its released back into the Grand River. Replace the UV Disinfection System with the latest technology (low pressure/high output bulbs). The estimated costs for the UV Disinfection Improvements are \$5.5M. This project would be run through the normal City bidding process for design and construction. It is estimated that design and construction would take a year and a half.

### Long-Term Benefit

Upgrading this system to new technology will result in an estimated 53% decrease in electrical use resulting in approximately \$175,000 in cost reduction annually. UV is a chemical free method of disinfecting the final effluent from the City of Grand Rapids, Water Resource Recovery Facility before its released back into the Grand River.

### Intended Beneficiary

The City of Grand Rapids Resource Recovery Facility serves nearly 300,000 people in the communities of Ada Township, Caledonia Township, Cascade, East Grand Rapids, Gaines Township, Grand Rapids, Grand Rapids – Wyoming, Grand Rapids Township, Kentwood, Ottawa County, Tallmadge Township, Walker, Wright Township

### Estimated Cost

\$5,500,000.00

### Project Management Experience

The City of Grand Rapids has deep experience managing large projects.

### Federal Funds Experience

The City of Grand Rapids has deep experience working with federal funds.

### Studies on Impact

This is a conventional approach to disinfection just upgrading to the latest technology.





### Guidehouse Ranking Notes



Eligibility



Sustainability



Feasibility

### Project Cost

**Minimum Cost:** \$5,500,000

**Maximum Cost:** \$5,500,000

**ARPA Request:** \$5,500,000

*Reuse of effluent is an eligible use, however, disinfection of effluent is not listed but may be considered eligible*

### Submitter Info

**Name:** Mike Grenier

**Organization:** City of Grand Rapids

### Project Overview

**Funding Group:** Improving Government Operations

**Project Theme:** Government Services

**Project Status:** New Project

**Matching Funds:** No

**Eligibility:** 

**Sustainability:** 

**Feasibility:** 

**Impact:** 

### Source of Funding

n/a

### Partnership

n/a



# PROJECT #126

## Calder Plaza Maintenance, Inspection and Construction

### Identify the need for the proposed project

The existing concrete deck requires frequent maintenance and repairs to maintain its structural integrity as the concrete has reached the end of its life expectancy. Failure to perform preventative maintenance will result in premature failure of asset.

### Brief Description

This project would replace any failed sealant and repair any deteriorated concrete. Also, in FY 25 full replacement of the Calder Plaza deck (Kent County is responsible for additional project funding)

### Long-Term Benefit

Extend useful life of the asset.

### Intended Beneficiary

County-wide as many events are held on this space.

### Estimated Cost

\$10,282,550.00

### Project Management Experience

The City routinely has large capital projects it manages including phase one of the HVAC system, the ESD biodigester project, among others.

### Federal Funds Experience

The City receives annual federal funds for CDBG and ESG. In the last two years the City received CARES and ARPA funds as well.

### Studies on Impact

No

### Project Cost

**Minimum Cost:** \$10,282,550

**Maximum Cost:** \$10,282,550

### Submitter Info

**Name:** Steve Prins

**Organization:** City of Grand Rapids

### Project Overview

**Funding Group:** Improving Government Operations

**Project Theme:** Government Services

**Project Status:** New Project

**Matching Funds:** No

**Eligibility:** 

**Sustainability:** 

**Feasibility:** 

**Impact:** 

### Source of Funding

n/a

### Partnership

Kent County

### Guidehouse Ranking Notes

 **Eligibility**

 **Sustainability**

 **Feasibility**

*Individuals or communities served is not clear or does not align with Treasury guidelines' definition of 'impacted' or 'disproportionately impacted'. Eligible under revenue replacement as a government service. Additional information will be needed if the proposal moves forward in the process.*

# PROJECT #329

## Boston Square Neighborhood Association (BSNA)



### Project Cost

**Minimum Cost:** \$3,000,000

**Maximum Cost:** \$3,000,000

**ARPA Request:** \$1,500,000

### Submitter Info

**Name:** Victor Williams

**Organization:**  
Boston Square Neighborhood Association

### Project Overview

**Funding Group:** Improving Government Operations

**Project Theme:** Government Services

**Project Status:** New Project

**Matching Funds:** No

**Eligibility:** 

**Sustainability:** 

**Feasibility:** 

**Impact:** 

### Source of Funding

\$500,000 Amplify GR,

### Partnership

Boston Square Together Project Partners-(The City Of Grand Rapids, Amplify GR, Oakdale Neighbors) Fifth Third Bank, The Savings Collaborative, The Love Movement Inc.

### Identify the need for the proposed project

The 17 district of Grand Rapids is underserved. Specifically the Boston Square neighborhood is under constant threat of gentrification. Residents need education from predatory real estate investors, seniors are being taken advantage of. The district is primarily Black, the most marginalized community that is once again being left defenseless against an onslaught of wealthy investors raising the prices and pricing the 40 year residents out of the area.

### Brief Description

The Boston Square Neighborhood Association needs funding to work with residents on a daily basis to help them work through the dilemma that is currently oppressing them and pushing Black residents out of the city of Grand Rapids. Residents need advocating for, they need to be connected to resources and they need an org that will approach this advocacy in innovative and out side of the box thinking. We are organizing residents to become entrepreneurs in the new development, one of the largest in the history of the 3rd ward. We need to be able to do to use to do our work. We are on the verge of creating a new class of entrepreneurs with sustainable businesses and ownership opportunities.

### Long-Term Benefit

We will create a healthy, safe and sustainable community.

### Intended Beneficiary

Black and Brown residents of Boston Square.

### Estimated Cost

3000000

### Project Management Experience

n/a

### Federal Funds Experience

n/a

### Studies on Impact

Absolutely!! Grand Rapids infrastructure is built on the frame work of neighborhood associations. The 3rd ward has been without strong representation in this area for close to 20 years. Boston Square has never had strong representation and need it now more than ever.



## Project Cost

**Minimum Cost:** \$3,000,000  
**Maximum Cost:** \$3,000,000  
**ARPA Request:** \$1,500,000

## Submitter Info

**Name:** Victor Williams  
**Organization:**  
Boston Square Neighborhood Association

## Project Overview

**Funding Group:** Improving Government Operations  
**Project Theme:** Government Services  
**Project Status:** New Project  
**Matching Funds:** No

**Eligibility:**

**Sustainability:**

**Feasibility:**

**Impact:**

## Source of Funding

\$500,000 Amplify GR,

## Partnership

Boston Square Together Project Partners-(The City Of Grand Rapids, Amplify GR, Oakdale Neighbors) Fifth Third Bank, The Savings Collaborative, The Love Movement Inc.

## Supporting Documentation

- [1. Partnership Final Agreement](#)
- [2. Site Map](#)
- [3. Additional Information](#)

## Guidehouse Ranking Notes

**Eligibility**

*It does involve a QCT. However, it is unclear what the funding is actually being used for which will impact eligibility.*

**Sustainability**

*No clear funding after 2026*

**Feasibility**

*Unclear what the funding is for. Will need additional details.*

# PROJECT #109

## Preventative Animal Control by Increasing Pet Owner Access to Veterinary Care



### Identify the need for the proposed project

The Community Spay Neuter Initiative Partnership (CSNIP) was founded in 2001 to address the chronic overpopulation of dogs and cats in Kent County. This overpopulation was, and continues to be, the root cause of many stray animals roaming neighborhoods. Stray animals lead to phone calls to Kent County Animal Control, local shelter overcrowding, and unacceptable rates of healthy animal euthanasia. CSNIP provides high-quality and high volume, reduced cost spay/neuter services to Kent County residents and the regional population, CSNIP has significantly impacted our community by helping to humanely control the companion animal population by preventing the unwanted births of hundreds of thousands "accidental litters". The problem of pet overpopulation persists, particularly with cats, and it will quickly become unmanageable if veterinary care is not readily accessible and affordable to dog and cat owners as well as feral cat colony caretakers in Kent County.

In December 2018, the national group Access to Veterinary Care Coalition released its report, "Access to Veterinary Care- Barriers, Current Practices, and Public Policy". This report cites, "Simply stated, millions of pets do not receive adequate veterinary care because the costs are beyond the family's ability to pay. This may be the most significant animal welfare crisis affecting owned pets in the United States." This report also asserts that when veterinary care is not accessible, a pet may face prolonged illness, pain, and premature death, which causes emotional distress for their human family. Many of these families may believe their only option is to relinquish the pet to an animal shelter, taxing those government operated and/or funded systems. And when families can't afford spay/neuter veterinary care, the cycle of reproduction and overpopulation continues unabated. Over the past two decades, CSNIP staff have witnessed these circumstances firsthand. Our clients have repeatedly asked CSNIP to provide ongoing and expanded veterinary services at reduced fees. With this backdrop, CSNIP was compelled to respond to the community needs. The board of directors and executive staff conducted strategic planning throughout 2019 and 2020. CSNIP subsequently and formally broadened its mission to increase access to veterinary care and prevent pet overpopulation. Spay/neuter surgery remains as our core service, but we strategized to add companion animal wellness and prevention, dental services, and primary care on a full-time and high volume basis. CSNIP began to pilot these services in 2021 and test our service delivery. We knew we needed a larger building to house this expanded veterinary care footprint. In response, CSNIP launched a capital campaign. To implement our capital plan, we need a 12,000-15,000 square foot building that we can build or renovate and equip for highly efficient and effective service delivery. This project will increase the community's access to veterinary care while partnering with Kent County administration on a transformative, prevention based animal control and sheltering strategy.

### Brief Description

CSNIP is plans to expand our surgical capacity and range of veterinary services to transform access to veterinary care for local pet owners who can't afford or obtain this care at the time their pet is in need. CSNIP veterinary care services for dogs and cats will include spay/neuter surgery, wellness/preventative care including vaccinations and disease testing, dental care, primary care with treatment for basic illnesses and injuries, and soft tissue surgery to prevent serious/life-threatening conditions. A larger facility will allow CSNIP to increase its patient capacities to serve 30,000 dogs and cats annually. This is a 50% increase over our 2021 service capacity and allow for additional future expansion. An larger and better equipped clinic allow expansion of CSNIP's long-standing partnership with MSU-College of Vet Medicine as a field rotation site for its veterinary students. CSNIP's project will assist the Kent County Sheriff Dept. with its animal control function by preventing many of the conditions that require the dispatch of an Animal Control Officer while providing them a resource to help pet owners needing veterinary care. CSNIP can also be a location for dog licensing, capturing revenue and data for the county. CSNIP's increased spay/neuter capacity and veterinary care is a transformational prevention investment for Kent County, reducing shelter intakes due to overpopulation and/or pet surrenders because of pet illness or otherwise expensive veterinary care.

### Project Cost

**Minimum Cost:** \$2,500,000

**Maximum Cost:** \$3,500,000

**ARPA Request:** \$1,000,000

### Submitter Info

**Name:** Sharon Caldwell-Newton

**Organization:** Community Spay Neuter Initiative Partnership (C-SNIP)

### Project Overview

**Funding Group:** Improving Government Operations


**Project Theme:** Government Services

**Project Status:** Expanded Project

**Matching Funds:** No

**Eligibility:** 

**Sustainability:** 

**Feasibility:** 

**Impact:** 

### Source of Funding

*(Listed in main description)*

### Partnership

No





## Project Cost

**Minimum Cost:** \$2,500,000

**Maximum Cost:** \$3,500,000

**ARPA Request:** \$1,000,000

## Submitter Info

**Name:** Sharon Caldwell-Newton

**Organization:** Community Spay Neuter Initiative Partnership (C-SNIP)

## Project Overview

**Funding Group:** Improving Government Operations

**Project Theme:** Government Services

**Project Status:** Expanded Project

**Matching Funds:** No

**Eligibility:** 

**Sustainability:** 

**Feasibility:** 

**Impact:** 

## Source of Funding

*(Listed in main description)*

## Partnership

No

## Long-Term Benefit

Pet ownership and access to veterinary care impacts 2/3 of Kent County households. CSNIP's project will increase access to needed veterinary care at a price Kent County residents can afford, improving the quality of life for both the pets and the people who care for them. Our project reduces emotional and financial distress. Pet companionship reduces loneliness and isolation, improving mental health. This project will also improve Kent County's animal control and sheltering operations.

## Intended Beneficiary

Primary beneficiary will be citizens of Kent County. People and their pets will benefit the most, especially those that can't afford or access veterinary care from traditional for-profit providers, many of whom have been purchased by regional or national consortiums, with subsequent and sometimes staggering price increases. We will partner with Kent County to target our services to the population that United Way refers to as "ALICE" or Asset Limited, Income Constrained but Employed". A report by United Way of Michigan documents that 37% of all Kent County households were struggling financially, and this was prior to the COVID pandemic. Nine percent (9%) met the Federal Poverty Guidelines and an additional 28% met the ALICE criteria. Pet owners from Kent County's ALICE population and others living on fixed incomes like retired seniors, will significantly benefit the most from a Kent County-CSNIP partnership.

## Estimated Cost

CSNIP estimates the total cost to acquire, build/renovate, and equip its expanded veterinary clinic is \$2.5-3.5 million. Current inflationary pressures make a more accurate estimate problematic. CSNIP is requesting \$1,000,000 from Kent County ARPA funding towards the total project cost.

## \*Source of Funding

CSNIP currently has raised \$580,000 from private donations and expects to raise another \$1,120,000 from individual donors, private foundations, and public grants. CSNIP also expects to generate \$300,000 from the sale of its owned building and property located in Kentwood.

## Project Management Experience

Our CSNIP 501 (c)(3) organization operates on a regional basis, but our capital project's goal is to greatly improve preventative animal population control in Kent County while providing access to veterinary care for pet owners residing in Kent county. CSNIP served over 20,000 pets and their human families in 2021 alone. We have an Executive Director with over 35 years of executive leadership and a Medical Director with over 16 years in nonprofit leadership and nearly 30 years of private veterinary practice ownership. We have a board of directors' member who serves as Assistant City Manager for the City of Walker with experience with managing large and complex grant-driven projects.



## Federal Funds Experience

CSNIP secured two federally funded Paycheck Protection Program (PPP) loans in 2020 and 2021 and met all reporting requirements to get these loans fully forgiven. While CSNIP has not pursued or received Federal funding other than the PPP loans, its current Executive Director was responsible for managing both direct federal grants from the U.S. Department of Labor and pass-through Federal funds through contracts with the local Workforce Development organization in a previous nonprofit leadership role. We also can utilize the expertise of the CSNIP board of directors' member who works for the City of Walker and has significant experience managing federally funded projects.

## Intended Beneficiary

CSNIP's high volume spay/neuter surgery model is an evidence-based practice introduced by The Humane Alliance, now operated by the national ASPCA. A 2019 Journal of American Veterinary Medical Association article documents this model and its impact of reducing shelter impoundment and euthanasia of cats and dogs. (<https://www.avma.org/javma-news/2019-05-01/we-do-one-thing-and-one-thing-only>) Academic and scientific research show the correlation between companion animal spay/neuter surgery and reduced animal shelter admissions. A study, "Replacing Myth with Math: Using Evidence-based programs to eradicate shelter overpopulation" was published in 2010. ([http://www.shelteroverpopulation.org/Books/Replacing\\_Myth\\_with\\_Math.pdf](http://www.shelteroverpopulation.org/Books/Replacing_Myth_with_Math.pdf)) The Veterinary Journal-June 2017 edition published "Perioperative mortality in cats and dogs undergoing spay or castration at a high-volume clinic" documents that mortality rates for high volume spay/neuter clinics are not higher than full service clinics (<https://doi.org/10.1016/j.tvjl.2017.05.013>), The 2019 publication, "Access to Care: Barriers, Current Practices and Public Policy" documents the need for increased vet care access. (<https://pphe.utk.edu/wp-content/uploads/2020/09/avcc-report.pdf>).

## Estimated Cost

1. [Letter of Support #1](#)
2. [Letter of Support #2](#)
3. [Preliminary Floor Plan](#)
4. [Impact Stories](#)
5. [CSNIP Case 2022](#)

## Project Cost

**Minimum Cost:** \$2,500,000

**Maximum Cost:** \$3,500,000

**ARPA Request:** \$1,000,000

## Submitter Info

**Name:** Sharon Caldwell-Newton

**Organization:** Community Spay Neuter Initiative Partnership (C-SNIP)

## Project Overview

**Funding Group:** Improving Government Operations

**Project Theme:** Government Services

**Project Status:** Expanded Project

**Matching Funds:** No

**Eligibility:** 

**Sustainability:** 

**Feasibility:** 

**Impact:** 

## Source of Funding

(Listed in main description)

## Partnership

No

## Guidehouse Ranking Notes

 **Eligibility**

Potentially eligible under support for non-profits.

 **Sustainability**

Does not include a funding plan or fund availability after expending all the ARPA dollars.

 **Feasibility**

# PROJECT #130

## Rockford City Hall solar panel energy system



### Project Cost

**Minimum Cost:** \$250,000

**Maximum Cost:** \$250,000

### Submitter Info

**Name:** Noah Greco

**Organization:** City of Rockford

### Project Overview

**Funding Group:** Infrastructure

**Project Theme:** Government Services

**Project Status:** New Project

**Matching Funds:** 0-25%

**Eligibility:** 

**Sustainability:** 

**Feasibility:** 

**Impact:** 

### Source of Funding

City of Rockford ARPA funds.  
The City will match 10%  
(\$25,000)

### Partnership

n/a

### Identify the need for the proposed project

The City' explored the need of such a project while examining ways to enhance sustainability within the City of Rockford.

### Brief Description

This project will involve two main steps. The first, is to repair/replace the existing roof of the Rockford City Hall building to allow for the installation of solar panels on the roof. Once the roof is repaired, the second step is to purchase and install the roof mounted solar energy system. The City extensively researched what it would take to install solar on its roof, and determined a full roof repair is necessary. This was determined by a study completed by the Garland Company (a commercial, industrial, and institutional roofing company). This study looked at several locations in the City for the possibility of adding a solar panel system. This is a step in our Climate Action plan.

### Long-Term Benefit

The long-term benefits include, energy costs savings, a reduced carbon footprint, and setting an important example for the community that the City is focused on promoting and enhancing sustainability and working towards our Climate Action Plan.

### Intended Beneficiary

This project will benefit the City, it's residents, and the surrounding communities.

### Estimated Cost

\$250,000.00

### Project Management Experience

The City of Rockford recently received a \$500,000 Community Development Block Grant for the construction of new sidewalks to link Low to moderate income homes to City amenities.

### Federal Funds Experience

The City also has experience working with federal funds. The most recent example of this is a \$5,000,000 grant the City received for the extension of a watermain.

### Studies on Impact

There is an extensive amount of research that supports the effectiveness, and importance of solar energy at the local government level. At the Federal level both the Environmental Protection Agency, and the Office of Energy Efficiency and Renewable Energy have resources available that support these sorts of projects.

<https://www.energy.gov/eere/solar/local-government-guide-solar-deployment>

[https://www.epa.gov/sites/default/files/2015-08/documents/ee\\_municipal\\_operations.pdf](https://www.epa.gov/sites/default/files/2015-08/documents/ee_municipal_operations.pdf)

# PROJECT #277

## Sparta Township Fire Department Expansion



### Project Cost

**Minimum Cost:** \$1,900,000

**Maximum Cost:** \$2,200,000

**ARPA Request:** \$1,500,000

### Submitter Info

**Name:** Dale Bergman

**Organization:** Sparta Township

### Project Overview

**Funding Group:** Improving Government Operations

**Project Theme:** Government Services

**Project Status:** Expanded Project

**Matching Funds:** 51-75%

**Eligibility:** 

**Sustainability:** 

**Feasibility:** 

**Impact:** 

### Source of Funding

Other committed sources of funding is through Sparta Township and Sparta Fire Authority cash reserves.

### Partnership

n/a

### Identify the need for the proposed project

The expansion project for the Sparta Fire Department was identified two to three years ago as our community continued to grow. The need for services within the Sparta Fire Department has tracked fairly closely to the community and regional growth we have experienced over the last ten plus years with an approximately population growth of 8%. The Sparta Fire Department is very integrated into the community and region as a whole. Sparta Fire Department enjoys mutual aid with many neighboring communities. The mutual aid provided to and by the Sparta Fire Department ensure the safety of not only Sparta Township residents, but residents of neighboring communities. Currently, the Sparta Fire Department is operating out of two facilities on one campus. The expansion, as proposed, would allow all facets of the department to be housed under one roof. This would improve operations, training, and response times. Further, this expansion would consolidate operations and allow for future growth. Currently the department's garage houses six fire apparatuses, the proposed expansion would allow for the department to grow and house up to eight pieces of fire fighting equipment.

### Brief Description

The Sparta Township Fire Department proposed expansion would increase the department's footprint from 5,400 sq. ft. to 13,045 sq. ft. This expansion would add an additional two bays to increase equipment storage capacity, department efficiency, and facility future growth within the department. The expansion would also bring all facets of the department under one roof and consolidate operations into one facility.

### Long-Term Benefit

As the village, township, county and region continue to grow, our emergency services will continue to be relied on at an ever-greater rate. The proposed expansion takes into account not only the department's current needs, but it also takes into account future needs. This expansion will allow for more effective use of community resources and more efficient responses to our community and to our mutual aid partners within the region.

### Intended Beneficiary

This project not only seeks to meet current needs, it is also intended to improve services to the residents of Sparta Township and those we assist in mutual aid. The consolidation of fire department operation to one facility will increase Sparta Fire Department's effective delivery of services. The Kent County region's population, according to data provided by Housing Next, has increased 8.6% between 2010 and 2020. This has added approximately 6,318 households to the region. The Sparta Fire Department is acutely aware of the growth in our region. Between now and 2025, it is expected the Kent County area, outside of Grand Rapids, will add need to add approximately 7,500 housing units. Our department is working to strategically grow the department to meet that need.

### Estimated Cost

\$1,900,000 to \$2,200,000



### Project Management Experience

Sparta Township has limited experience with county-wide projects, however, staff is committed to bringing on experienced project manager(s) to facilitate this project.

### Federal Funds Experience

Sparta Township has limited experience with federal funds, outside of Township ARPA funds, however, staff is committed to bringing on experienced project manager(s) to facilitate this project.

### Studies on Impact

n/a

### Supporting Documentation

[Sparta Fire Department Drawings](#)

### Project Cost

**Minimum Cost:** \$1,900,000

**Maximum Cost:** \$2,200,000

**ARPA Request:** \$1,500,000

### Submitter Info

**Name:** Dale Bergman

**Organization:** Sparta Township

### Project Overview

**Funding Group:** Improving Government Operations

**Project Theme:**

Government Services

**Project Status:** Expanded Project

**Matching Funds:** 51-75%

**Eligibility:**

**Sustainability:**

**Feasibility:**

**Impact:**

### Source of Funding

Other committed sources of funding is through Sparta Township and Sparta Fire Authority cash reserves.

### Partnership

n/a

### Guidehouse Ranking Notes

Eligibility

Sustainability

Feasibility

*Not a government service  
- not eligible under  
revenue replacement.*



### Guidehouse Ranking Notes

Eligibility

Sustainability

Feasibility

### Project Cost

**Minimum Cost:** \$250,000

**Maximum Cost:** \$250,000

### Submitter Info

**Name:** Noah Greco

**Organization:** City of Rockford

### Project Overview

**Funding Group:** Infrastructure

**Project Theme:** Government Services

**Project Status:** New Project

**Matching Funds:** 0-25%

**Eligibility:**

**Sustainability:**

**Feasibility:**

**Impact:**

*Individuals or communities served is not clear or does not align with Treasury guidelines' definition of 'impacted' or 'disproportionately impacted'.*

### Source of Funding

City of Rockford ARPA funds.  
The City will match 10%  
(\$25,000)

### Partnership

n/a